

Never before have demands on leaders changed so much, so quickly...



Transform today's Front Line Leaders to...

Big-hearted and **High-performing** leaders of tomorrow.





BTS' core beliefs on leadership development...

1

2

3

4

Leadership begins with a mature business perspective

Because leadership is contextual

Business centric

The gap we see:

Too often leadership development is not seen as part of and core to business strategy.

Leadership happens in moments

And these are the practical opportunities for a leader to make a difference

Practical

The gap we see:

Development is too abstract. Leaders find it hard to apply.

Mindset are universal

And are key to making lasting change

Impactful

The gap we see:

Impact is mixed. By not addressing the root cause, solutions do not create long lasting change.

In a digital world people expect flexibility and impact

Combining personalisation and flexible consumption with strategic relevance and measurable impact

Learner experience

The gap we see:

There is a gap between rhetoric and reality, and the adoption of personalised or digital learning is often low.





What are we hearing?

"I feel proud and exhausted. I'm not sure how much longer I can keep going at this pace"

How does it feel to be a leader in 2022?

"Exhilarating and exhausting."

"Taking action, not knowing, planning, only to be flexible..."

85%

of execs are 'living their purpose'... but only 15% of front line feel fulfilled...

"I spend each day in back-toback virtual meetings and end up with a battery run down and having no time."

> "Being a leader in 2021, I was able to accept that there were a lot of things that were not under our control..."

of front line leaders are struggling,

only 39% thriving

"... people were going through a lot of things other than the professional side..."





Only

1 in 3 CEOs:

Rate front line leadership capability 'very good' or 'excellent'

Research shows that...

most mid level leaders are still struggling with core leadership skills.

We aren't capturing them early enough and effectively.

Are we failing our Front Line Leaders?

Only

1 in 5 large
companies are
focused on upskilling
front line leaders

Front line leaders are

80%

of the leadership population

but only 20-30% of organisation's development attention

References

https://www.mckinsey.com/featured-insights/coronavirus-leading-through-the-crisis/charting-the-path-to-the-next-normal/executives-mind-the-purpose-gap https://www.ddiworld.com/about/media/ceo-leadership-report-2021

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Expectations on front line leaders have changed significantly

Demands are cumulative

What people DO



How people THINK



How people FEEL



Engage the intelligence of others

1.0

Driving performance

Get results through others

The core of people leadership has always been about achieving results through others.

- Performance management
- Give feedback
- Delegate / Coach
- Create line of sight to strategy
- Ownership and accountability

2.0

Unlocking modern operating models

As organisations become agile and responsive, a fail-fast learning culture unlocks the intelligence of their people.

- Unlock team's intelligence
- Encourage growth mindset
- Focus on customer
- Innovation, agility
- Fail fast learning culture

3.0

Inspiring connection

Help *others* do their life's work

In uncertainty and a hybrid world, leaders must focus on the whole person creating meaning and belonging for diverse teams.

- Drive engagement
- Diversity, Equity, Inclusion
- Wellness
- Psychological safety
- Resilience





What you have shared with us...

Where you're putting the most effort Poll | 1 question | 147 of 195 (75%) participated 1. For your Front-Line Leaders which is your organization putting the MOST effort/time/resource around? (Single Choice) * 147/147 (100%) answered Leading what people do (99/147) 67% Leading what people think (31/147) 21% Leading what people feel (17/147) 12%







BTS's world-class solution has a unique combination

Differentiates BTS in the marketplace





Active learning approach: Extends beyond learning by doing

Design methodology

 Leaders at centre: Team-based interaction, senior leader involvement

Contextual and personalised:

- ✓ To your organisation and to each learner
- ✓ We make strategy personal...
 - Interviews with key stakeholders
 - Highly relatable to each learner
 - Your organisation's 'colours' are embedded throughout the journey





Being a Leader learning journey

Kick-off

Experience 1My role as a leader

Experience 2Engaging the best in others

Experience 3Leading the work of our lives

Wrap-up

Natural genius

party

Self-assessment

Kick-off Multipliers intro

Key

Self-paced

Workshops

Go-Do

Pod

Flex my style

Choose my attitude

Simulation

Leading the business

Engaging my team: Style and focus

Go-Do 1

Pod 1

Stretch others & simulation

Simulation

Stretching others: Goals & coaching

Accidental diminishers & simulation

Go-Do 2

Pod 2

Feedback & simulation

Simulation

Feedback culture & high performance feedback

Debate Maker

Go-Do 3

Pod 3



Three Big Ideas...

It's time we rethink how we think about Front Line Leaders

1

The old classroom model of leader development is over

2

Our leaders need help to lead the working experience...





Strategy made

personal



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